

**Table 1**  
**Animal Control Operating Expenditures and**  
**License Fee Collections: Rank Order of all Counties**

The 58 counties in California are listed in rank order according to their offset percentages. All county names have been changed except Los Angeles, which would be obvious even with a pseudonym.

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Los Angeles</b>										<b>1</b>
Operating Expenditures	12,404,310	13,873,796	15,309,499	15,580,911	16,618,762	17,586,688	17,813,137	18,265,337	15,931,555	
License Fees Collected	6,883,867	7,090,670	7,296,805	7,916,427	7,770,484	8,051,708	7,940,492	6,108,708	7,382,395	
Offset Percentages	55.5%	51.1%	47.7%	50.8%	46.8%	45.8%	44.6%	33.4%	46.3%	
<b>Atherton</b>										<b>2</b>
Operating Expenditures	97,938	124,869	156,353	148,639	136,892	121,722	129,606	189,771	138,224	
License Fees Collected	53,806	62,306	59,884	62,516	71,406	67,847	67,447	65,207	63,802	
Offset Percentages	54.9%	49.9%	38.3%	42.1%	52.2%	55.7%	52.0%	34.4%	46.2%	
<b>Alvarado</b>										<b>3</b>
Operating Expenditures	109,171	119,996	161,901	160,952	155,257	186,163	183,077	188,222	158,092	
License Fees Collected	68,630	63,640	71,305	67,297	69,456	72,795	62,311	56,419	66,482	
Offset Percentages	62.9%	53.0%	44.0%	41.8%	44.7%	39.1%	34.0%	30.0%	42.1%	
<b>Banning</b>										<b>4</b>
Operating Expenditures	229,850	261,139	326,838	358,261	325,895	321,505	363,131	497,875	335,562	
License Fees Collected	97,653	94,266	80,513	77,683	70,683	87,083	86,716	105,378	87,497	
Offset Percentages	42.5%	36.1%	24.6%	21.7%	21.7%	27.1%	23.9%	21.2%	26.1%	
<b>Bidwell</b>										<b>5</b>
Operating Expenditures	194,672	205,868	255,109	291,300	307,566	264,801	252,560	327,675	262,444	
License Fees Collected	66,094	67,023	67,024	69,053	58,217	65,418	76,865	66,095	66,974	
Offset Percentages	34.0%	32.6%	26.3%	23.7%	18.9%	24.7%	30.4%	20.2%	25.5%	
<b>Booth</b>										<b>6</b>
Operating Expenditures	3,773,385	4,253,183	4,622,835	5,476,582	6,300,953	6,559,242	6,781,534	7,789,196	5,694,614	
License Fees Collected	1,150,658	1,029,053	1,342,477	1,323,870	1,335,386	1,681,862	1,735,208	1,799,102	1,424,702	
Offset Percentages	30.5%	24.2%	29.0%	24.2%	21.2%	25.6%	25.6%	23.1%	25.0%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Brannan</b>										<b>6</b>
Operating Expenditures	173,865	194,146	252,943	271,550	244,341	273,264	250,920	376,344	254,672	
License Fees Collected	52,452	53,562	60,571	72,115	73,451	67,709	64,010	66,083	63,744	
Offset Percentages	30.2%	27.6%	23.9%	26.6%	30.1%	24.8%	25.5%	17.6%	25.0%	
<b>Breen</b>										<b>7</b>
Operating Expenditures	504,137	561,160	782,244	733,943	810,509	824,668	785,780	828,620	728,883	
License Fees Collected	155,555	155,896	167,964	165,948	172,540	224,306	212,427	192,397	180,879	
Offset Percentages	30.9%	27.8%	21.5%	22.6%	21.3%	27.2%	27.0%	23.2%	24.8%	
<b>Burbank</b>										<b>8</b>
Operating Expenditures	6,577,563	7,251,855	7,577,864	8,613,333	9,401,986	9,540,795	10,792,479	10,208,166	8,745,505	
License Fees Collected	2,236,389	2,091,946	2,062,647	1,944,505	1,958,023	2,123,839	2,008,323	2,772,525	2,149,775	
Offset Percentages	34.0%	28.8%	27.2%	22.6%	20.8%	22.3%	18.6%	27.2%	24.6%	
<b>Burnett</b>										<b>9</b>
Operating Expenditures	39,040	306,371	293,128	368,079	444,131	451,805	798,702	495,055	399,539	
License Fees Collected	77,115	71,262	75,510	80,245	101,481	104,185	116,336	126,514	94,081	
Offset Percentages	197.5%	23.3%	25.8%	21.8%	22.8%	23.1%	14.6%	25.6%	23.5%	
<b>Carillo</b>										<b>10</b>
Operating Expenditures	966,506	1,124,848	1,209,463	1,380,140	1,432,839	1,555,049	1,735,674	1,973,720	1,422,280	
License Fees Collected	289,345	264,545	233,396	281,268	304,444	269,056	327,130	368,125	292,164	
Offset Percentages	29.9%	23.5%	19.3%	20.4%	21.2%	17.3%	18.8%	18.7%	20.5%	
<b>Carson</b>										<b>11</b>
Operating Expenditures	1,155,497	1,189,933	1,348,708	1,889,230	2,399,276	2,386,730	2,671,785	2,834,316	1,984,434	
License Fees Collected	236,181	241,039	265,652	351,802	403,844	465,385	559,991	566,697	386,324	
Offset Percentages	20.4%	20.3%	19.7%	18.6%	16.8%	19.5%	21.0%	20.0%	19.5%	
<b>Colton</b>										<b>12</b>
Operating Expenditures	2,603,812	2,746,916	2,961,391	3,426,758	3,734,150	3,782,377	4,036,744	4,136,904	3,428,632	
License Fees Collected	510,454	505,138	468,225	464,241	688,815	640,187	819,645	849,875	618,323	
Offset Percentages	19.6%	18.4%	15.8%	13.5%	18.4%	16.9%	20.3%	20.5%	18.0%	
<b>Coolbrith</b>										<b>13</b>
Operating Expenditures	274,248	427,327	433,847	481,960	657,870	774,926	804,854	955,734	601,346	
License Fees Collected	82,792	79,533	79,637	87,969	87,040	96,189	122,458	203,039	104,832	
Offset Percentages	30.2%	18.6%	18.4%	18.3%	13.2%	12.4%	15.2%	21.2%	17.4%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Crocker</b>										<b>14</b>
Operating Expenditures	1,556,492	1,607,935	1,934,171	1,793,115	2,045,020	1,983,975	2,338,833	2,882,237	2,017,722	
License Fees Collected	302,589	301,746	301,155	241,234	291,513	411,931	397,754	366,312	326,779	
Offset Percentages	19.4%	18.8%	15.6%	13.5%	14.3%	20.8%	17.0%	12.7%	16.2%	
<b>De Young</b>										<b>15</b>
Operating Expenditures	2,394,159	3,054,988	3,509,938	3,823,162	3,881,212	3,859,847	4,496,627	4,702,012	3,715,243	
License Fees Collected	766,548	730,308	587,931	610,163	541,526	575,303	518,852	465,257	599,486	
Offset Percentages	32.0%	23.9%	16.8%	16.0%	14.0%	14.9%	11.5%	9.9%	16.1%	
<b>Dollar</b>										<b>16</b>
Operating Expenditures	1,397,528	1,511,930	1,986,624	1,989,206	2,189,893	2,261,483	2,434,357	2,899,350	2,083,796	
License Fees Collected	167,983	171,326	192,248	227,822	285,659	305,705	440,357	654,485	305,698	
Offset Percentages	12.0%	11.3%	9.7%	11.5%	13.0%	13.5%	18.1%	22.6%	14.7%	
<b>Dwinnelle</b>										<b>17</b>
Operating Expenditures	746,878	787,858	924,449	971,469	1,536,128	1,361,483	1,485,323	1,588,458	1,175,256	
License Fees Collected	140,299	151,396	157,189	165,309	158,447	179,166	184,500	190,904	165,901	
Offset Percentages	18.8%	19.2%	17.0%	17.0%	10.3%	13.2%	12.4%	12.0%	14.1%	
<b>Fairfax</b>										<b>18</b>
Operating Expenditures	814,391	873,828	992,725	1,098,084	1,273,317	1,280,931	1,432,339	1,531,181	1,162,100	
License Fees Collected	157,339	134,425	149,625	149,636	137,238	152,887	149,529	238,309	158,624	
Offset Percentages	19.3%	15.4%	15.1%	13.6%	10.8%	11.9%	10.4%	15.6%	13.6%	
<b>Field</b>										<b>18</b>
Operating Expenditures	400,738	448,796	512,212	470,500	545,859	691,192	736,947	771,778	572,253	
License Fees Collected	67,893	68,107	67,843	71,157	83,492	91,670	90,896	80,765	77,728	
Offset Percentages	16.9%	15.2%	13.2%	15.1%	15.3%	13.3%	12.3%	10.5%	13.6%	
<b>Flood</b>										<b>19</b>
Operating Expenditures	687,033	724,862	782,356	841,644	852,661	883,237	981,222	1,092,460	855,684	
License Fees Collected	79,003	101,312	111,299	108,873	96,630	130,117	139,022	130,293	112,069	
Offset Percentages	11.5%	14.0%	14.2%	12.9%	11.3%	14.7%	14.2%	11.9%	13.1%	
<b>Folsom</b>										<b>19</b>
Operating Expenditures	818,459	914,893	1,026,711	1,329,334	1,528,715	1,757,774	1,832,668	2,065,735	1,409,286	
License Fees Collected	179,361	157,929	139,173	121,152	141,727	231,899	315,225	187,495	184,245	
Offset Percentages	21.9%	17.3%	13.6%	9.1%	9.3%	13.2%	17.2%	9.1%	13.1%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Harpending</b>										<b>20</b>
Operating Expenditures	402,871	431,754	468,691	521,784	576,260	544,940	628,806	1,245,198	602,538	
License Fees Collected	73,628	72,393	70,199	65,289	61,943	76,209	100,610	87,350	75,953	
Offset Percentages	18.3%	16.8%	15.0%	12.5%	10.7%	14.0%	16.0%	7.0%	12.6%	
<b>Hastings</b>										<b>20</b>
Operating Expenditures	50,655	55,916	59,973	78,509	100,619	121,541	88,667	116,662	84,068	
License Fees Collected	5,480	4,884	6,767	9,297	10,185	14,681	15,567	17,828	10,586	
Offset Percentages	10.8%	8.7%	11.3%	11.8%	10.1%	12.1%	17.6%	15.3%	12.6%	
<b>Hopkins</b>										<b>21</b>
Operating Expenditures	2,322,850	2,324,181	4,925,550	4,358,674	4,337,265	4,349,682	4,289,251	4,586,561	3,936,752	
License Fees Collected	481,651	486,435	454,503	428,765	450,086	511,304	546,690	536,112	486,943	
Offset Percentages	20.7%	20.9%	9.2%	9.8%	10.4%	11.8%	12.7%	11.7%	12.4%	
<b>Huntington</b>										<b>22</b>
Operating Expenditures	106,436	106,820	124,778	128,326	144,223	79,480	88,493	144,164	115,340	
License Fees Collected	7,228	9,030	6,938	9,445	10,669	10,136	11,790	35,882	12,640	
Offset Percentages	6.8%	8.5%	5.6%	7.4%	7.4%	12.8%	13.3%	24.9%	11.0%	
<b>Ide</b>										<b>23</b>
Operating Expenditures	564,119	662,535	694,772	809,946	880,135	931,364	974,052	1,088,044	825,621	
License Fees Collected	76,828	92,959	64,630	85,152	102,165	105,289	97,815	78,232	87,884	
Offset Percentages	13.6%	14.0%	9.3%	10.5%	11.6%	11.3%	10.0%	7.2%	10.6%	
<b>Jordan</b>										<b>24</b>
Operating Expenditures	1,545,243	1,871,402	2,128,483	2,522,477	2,720,113	2,645,810	2,798,883	2,967,214	2,399,953	
License Fees Collected	235,877	228,824	215,584	186,475	231,307	293,131	285,775	296,058	246,629	
Offset Percentages	15.3%	12.2%	10.1%	7.4%	8.5%	11.1%	10.2%	10.0%	10.3%	
<b>Judah</b>										<b>25</b>
Operating Expenditures	839,411	952,944	1,199,093	1,307,117	1,560,838	1,619,836	1,590,484	1,816,232	1,360,744	
License Fees Collected	99,192	101,135	98,506	90,240	126,088	184,930	189,421	205,503	136,877	
Offset Percentages	11.8%	10.6%	8.2%	6.9%	8.1%	11.4%	11.9%	11.3%	10.1%	
<b>Kearney</b>										<b>26</b>
Operating Expenditures	122,923	162,042	216,063	182,782	226,290	226,592	240,284	290,474	208,431	
License Fees Collected	18,439	19,100	21,996	26,332	18,525	18,553	19,083	20,033	20,258	
Offset Percentages	15.0%	11.8%	10.2%	14.4%	8.2%	8.2%	7.9%	6.9%	9.7%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Knight</b>										<b>27</b>
Operating Expenditures	335,469	342,609	398,530	452,165	468,371	542,645	614,153	688,837	480,347	
License Fees Collected	39,202	39,481	44,128	47,713	46,673	47,417	50,915	50,007	45,692	
Offset Percentages	11.7%	11.5%	11.1%	10.6%	10.0%	8.7%	8.3%	7.3%	9.5%	
<b>Larkin</b>										<b>28</b>
Operating Expenditures	265,340	260,861	291,752	293,830	277,973	294,247	315,971	380,730	297,588	
License Fees Collected	25,838	27,983	27,622	28,809	26,998	27,460	23,339	22,527	26,322	
Offset Percentages	9.7%	10.7%	9.5%	9.8%	9.7%	9.3%	7.4%	5.9%	8.8%	
<b>Lick</b>										<b>29</b>
Operating Expenditures	1,728,823	1,821,843	2,022,092	2,128,880	2,220,728	2,322,783	2,397,254	2,621,672	2,158,009	
License Fees Collected	202,433	199,157	160,315	167,652	157,578	180,982	222,808	206,442	187,171	
Offset Percentages	11.7%	10.9%	7.9%	7.9%	7.1%	7.8%	9.3%	7.9%	8.7%	
<b>Liedesdorff</b>										<b>30</b>
Operating Expenditures	90,733	115,277	334,532	334,405	356,471	351,877	370,725	404,960	294,873	
License Fees Collected	23,675	23,944	23,578	24,734	24,202	22,676	28,524	29,915	25,156	
Offset Percentages	26.1%	20.8%	7.0%	7.4%	6.8%	6.4%	7.7%	7.4%	8.5%	
<b>Lux</b>										<b>31</b>
Operating Expenditures	134,426	146,005	187,696	228,433	311,385	324,687	341,806	383,784	257,278	
License Fees Collected	11,554	19,055	18,520	24,668	21,805	24,842	23,960	23,793	21,025	
Offset Percentages	8.6%	13.1%	9.9%	10.8%	7.0%	7.7%	7.0%	6.2%	8.2%	
<b>London</b>										<b>32</b>
Operating Expenditures	979,757	1,064,497	1,341,274	1,501,024	1,721,298	1,763,496	2,165,523	2,187,788	1,590,582	
License Fees Collected	113,974	119,991	120,438	120,373	123,016	126,537	118,842	131,240	121,801	
Offset Percentages	11.6%	11.3%	9.0%	8.0%	7.1%	7.2%	5.5%	6.0%	7.7%	
<b>Marshall</b>										<b>33</b>
Operating Expenditures	361,060	374,196	428,708	538,691	549,050	641,026	640,903	639,272	521,613	
License Fees Collected	35,718	39,889	41,014	37,789	34,204	37,687	41,876	50,139	39,790	
Offset Percentages	9.9%	10.7%	9.6%	7.0%	6.2%	5.9%	6.5%	7.8%	7.6%	
<b>Mason</b>										<b>34</b>
Operating Expenditures	13,641	24,175	29,810	34,790	31,807	38,964	3,808	13,603	23,825	
License Fees Collected	1,689	1,794	1,881	1,583	1,897	1,634	1,455	1,922	1,732	
Offset Percentages	12.4%	7.4%	6.3%	4.6%	6.0%	4.2%	38.2%	14.1%	7.3%	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>McGlashan</b>										<b>35</b>
Operating Expenditures	214,179	238,133	283,379	321,680	330,426	408,418	537,954	752,058	385,778	
License Fees Collected	12,568	1,673	22,905	24,823	24,910	31,282	56,747	45,775	27,585	
Offset Percentages	5.9%	0.7%	8.1%	7.7%	7.5%	7.7%	10.5%	6.1%	7.2%	
<b>McKittrick</b>										<b>36</b>
Operating Expenditures	276,830	323,262	347,499	469,747	601,809	638,881	621,735	729,800	501,195	
License Fees Collected	30,920	21,371	24,844	20,183	28,940	28,233	33,233	36,288	28,002	
Offset Percentages	11.2%	6.6%	7.1%	4.3%	4.8%	4.4%	5.3%	5.0%	5.6%	
<b>McLaren</b>										<b>37</b>
Operating Expenditures	299,940	372,418	403,278	454,928	457,897	632,599	649,432	711,962	497,807	
License Fees Collected	28,822	25,987	27,223	24,315	21,144	20,337	25,741	41,609	26,897	
Offset Percentages	9.6%	7.0%	6.8%	5.3%	4.6%	3.2%	4.0%	5.8%	5.4%	
<b>Miller</b>										<b>38</b>
Operating Expenditures	2,384,932	2,602,706	2,919,141	3,044,014	3,139,848	3,137,007	3,052,845	3,238,016	2,939,814	
License Fees Collected	102,841	114,115	111,859	113,414	160,364	171,766	200,928	219,018	149,288	
Offset Percentages	4.3%	4.4%	3.8%	3.7%	5.1%	5.5%	6.6%	6.8%	5.1%	
<b>Norris</b>										<b>39</b>
Operating Expenditures	352,138	403,768	467,664	516,713	595,433	660,844	632,187	719,565	543,539	
License Fees Collected	21,736	19,277	15,543	19,943	28,961	40,092	45,401	27,753	27,338	
Offset Percentages	6.2%	4.8%	3.3%	3.9%	4.9%	6.1%	7.2%	3.9%	5.0%	
<b>Norton</b>										<b>40</b>
Operating Expenditures	1,414,662	1,356,598	1,526,501	1,685,908	1,771,049	1,850,850	1,852,742	2,012,009	1,683,790	
License Fees Collected	19,843	20,791	19,626	19,779	20,769	20,586	19,679	17,743	19,852	
Offset Percentages	1.4%	1.5%	1.3%	1.2%	1.2%	1.1%	1.1%	0.9%	1.2%	
<b>Older</b>										<b>N/A</b>
Operating Expenditures	202,751	208,743	255,059	329,053	49,906	9,593	67,959	—	—	
License Fees Collected	14,117	13,466	12,082	11,407	10,905	11,212	8,032	10,630	11,481	
Offset Percentages	7.0%	6.5%	4.7%	3.5%	21.9%	116.9%	11.8%	—	—	
<b>Oliver</b>										<b>N/A</b>
Operating Expenditures	—	93,285	98,404	87,794	92,513	113,837	121,464	128,093	—	
License Fees Collected	12,000	12,000	15,000	15,000	8,796	10,467	11,974	11,397	12,079	
Offset Percentages	—	12.9%	15.2%	17.1%	9.5%	9.2%	9.9%	8.9%	—	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Pickett</b>										<b>N/A</b>
Operating Expenditures	748,317	884,316	1,093,309	1,079,709	1,182,138	1,027,312	1,227,707	1,143,303	1,048,264	
License Fees Collected	85,587	78,214	31,729	52,316	124,778	—	—	—	—	
Offset Percentages	11.4%	8.8%	2.9%	4.8%	10.6%	—	—	—	—	
<b>Pixley</b>										<b>N/A</b>
Operating Expenditures	—	—	—	537,312	569,362	663,176	738,971	786,755	—	
License Fees Collected	110,298	107,005	103,166	66,173	64,497	71,323	66,864	78,830	83,520	
Offset Percentages	—	—	—	12.3%	11.3%	10.8%	9.0%	10.0%	—	
<b>Portola</b>										<b>N/A</b>
Operating Expenditures	—	3,801,759	4,021,667	—	—	—	6,653,077	9,948,636	—	
License Fees Collected	428,318	475,068	549,084	493,104	615,729	593,271	622,659	651,481	553,589	
Offset Percentages	—	12.5%	13.7%	—	—	—	9.4%	6.5%	—	
<b>Ralston</b>										<b>N/A</b>
Operating Expenditures	123,181	173,329	231,819	252,866	292,600	262,814	249,079	235,386	227,634	
License Fees Collected	—	—	—	—	2,555	2,425	2,239	1,900	—	
Offset Percentages	—	—	—	—	0.9%	0.9%	0.9%	0.8%	—	
<b>Royce</b>										<b>N/A</b>
Operating Expenditures	101,160	—	—	—	39,964	—	—	—	—	
License Fees Collected	54,235	56,322	3,639	27,364	26,470	27,318	25,058	35,836	32,030	
Offset Percentages	53.6%	—	—	—	66.2%	—	—	—	—	
<b>Shafter</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	4,981	—	
License Fees Collected	4,843	4,566	2,519	3,334	5,443	5,385	4,753	5,783	4,578	
Offset Percentages	—	—	—	—	—	—	—	116.1%	—	
<b>Spreckles</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	2,222,781	2,054,092	2,108,230	2,654,751	3,101,043	3,654,500	3,862,083	4,021,992	2,959,934	
Offset Percentages	—	—	—	—	—	—	—	—	—	
<b>Stanford</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	1,006,811	881,110	954,783	982,440	1,093,650	926,663	897,454	1,129,381	984,037	
Offset Percentages	—	—	—	—	—	—	—	—	—	

County	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	Averages	Rank
<b>Studebaker</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	126,816	123,258	104,068	97,207	103,518	103,569	89,163	89,812	104,676	
Offset Percentages	—	—	—	—	—	—	—	—	—	
<b>Sutro</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	71,001	78,366	76,705	79,228	89,344	97,669	92,687	97,045	85,256	
Offset Percentages	—	—	—	—	—	—	—	—	—	
<b>Sutter</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	368	358	218	140	347	221	177	218	256	
Offset Percentages	—	—	—	—	—	—	—	—	—	
<b>Vallejo</b>										<b>N/A</b>
Operating Expenditures	—	—	—	—	—	—	—	—	—	
License Fees Collected	235	95	275	640	265	895	669	485	445	
Offset Percentages	—	—	—	—	—	—	—	—	—	

Source of data: <http://www.sco.ca.gov/ard/local/locprep/index.shtml> (Counties Annual Report, statement of revenue and expenditures)